

## Organization Information

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<b>Organization Name:</b>	Emerson Hospital
<b>Address:</b>	133 ORNAC
<b>City, State, Zip:</b>	Concord, Massachusetts 01742
<b>Website:</b>	www.emersonhospital.org
<b>Contact Name:</b>	Kelsey Magnuson
<b>Contact Title:</b>	Community Benefits Manager
<b>Contact Department (Optional):</b>	Not Specified
<b>Phone:</b>	(978) 287-1193
<b>Fax (Optional):</b>	(978) 287-3600
<b>E-Mail:</b>	kmagnuson@emersonhosp.org
<b>Contact Address:</b> (Optional, if different from above)	310 Baker Avenue
<b>City, State, Zip:</b> (Optional, if different from above)	Concord, Massachusetts 01742
<b>Organization Type:</b>	Hospital
<b>For-Profit Status:</b>	Not-For-Profit
<b>Health System:</b>	Not Specified
<b>Community Health Network Area (CHNA):</b>	Fitchburg/Gardner Community Health Network(CHNA 9), Greater Woburn/Concord/Littleton Community Health Network(CHNA 15),
<b>Regions Served:</b>	Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Concord, Groton, Harvard, Hudson, Lincoln, Littleton, Maynard, Pepperell, Stow, Sudbury, Wayland, Westford,

## Mission and Key Planning/Assessment Documents

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### **Community Benefits Mission Statement:**

Emerson Hospital is committed to collaborating with our community partners to: improve the health status of all those it serves, address root causes of health disparities; and educate the community in prevention and self-care strategies.

### **Target Populations:**

<b>Name of Target Population</b>	<b>Basis for Selection</b>
Aging Population	Large senior citizen population and continues to grow; aging health concerns was a top concern among community survey respondents
Mental Health	top health concern among survey respondents, key informant interviews and focus groups; Barriers to care: high cost, difficulty navigating the mental health system; long wait times Stigma Impacts all age groups, income levels and racial/ethnic groups
Economic insecurity	Focus on food insecurity, housing and financial stability Food security is a health concern and increased with COVID-19 Unemployment has increased and financial situations have been impacted by COVID-19 High medical costs impact financial stability

Transportation Options	Transportation was a top concern raised in the survey for the community by residents and providers alike. For individuals, it also rose to the third most common concern for residents over 65 responding to the survey. Interviewees remarked on the challengeâ€™s individuals face accessing services in the community due to lack of transportation infrastructure. Interviewees shared about individual towns or social service agencies trying to create systems for their communities or populations, but they often reported significant limitations such as geographic perimeters and destinations that limit the usability.
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**Publication of Target Populations:**

Website

**Community Health Needs Assessment:****Date Last Assessment Completed:**

September 2021

**Data Sources:**

Community Focus Groups, Hospital, Interviews, MA Population Health Information Tool (PHIT), Other, Surveys, U.S. Census American Community Survey, U.S. Department of Labor Bureau of Labor Statistics, Federal Bureau of Investigation Uniform Crime Reports

**CHNA Document:**

[EMERSON HOSPITAL 2021 COMMUNITY HEALTH NEEDS ASSESSMENT.PDF](#)

**Implementation Strategy:****Implementation Strategy Document:**

[EMERSON HOSPITAL 2021 SIP 2022 UPDATES.PDF](#)

**Key Accomplishments of Reporting Year:**

Launched Wellness Event Series focused on older adult overall well-being.  
 Started panel speaking series focused on older adults and caregivers.  
 Promoted Mental Health Resource flyers and updated as needed.  
 Created cross-sector collaborations to focus on our four main priorities: transportation, older adults, economic insecurity and mental health.  
 Increased collaboration with Habitat for Humanity by implementing two employee build days.  
 Collaborated with Rescuing Leftover Cuisine to address excess food and improve food security.  
 Collaborated with local transportation experts to create a transportation guide with many local options.  
 Gave out grants to a variety of organizations for projects addressing our top priorities.  
 Implemented Youth Risk Behavior Survey to about 8,000 students in grades 6, 8 and 9-12.

**Plans for Next Reporting Year:**

Continue Wellness Event Series and panel speaking series for older adults.  
 Provide Question Persuade and Refer training to the public.  
 Decrease mental health stigma through community events.  
 Strengthen partnerships and promote new Community Behavioral Health Centers and other efforts included in state led Behavioral Health Road Map.  
 Promote transportation resource guide website.  
 Launch Find Help website to promote local resources and increase social service referrals for patients and the community.  
 Continue grant programming.

**Self-Assessment Form:**

[Hospital Self-Assessment Update Form - Years 2 and 3](#)

**Community Benefits Programs**

**Adapting to Change As You Age**

<b>Program Type</b>	Community-Clinical Linkages
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	Implement speaking panel series focused on older adults and caregivers and their life experiences.
<b>Program Hashtags</b>	Community Education, Prevention,
<b>Program Contact Information</b>	Kelsey Magnuson, 979-287-1193, 310 Baker Ave Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase awareness of strategies and resources to improve the physical and mental health status of older adults and their caregivers.	Complete; Emerson utilized virtual platform to reach the public and share information from speakers focusing on: Helping older adults and caregivers navigate life changes; how to navigate difficult conversations; family caregiver support; guide to giving up driving; Making your home safe.	Process Goal	Year 1 of 2
Research, prioritize and publicize the information on events that impact the physical and mental health status of older adults and their caregivers.	Complete; Emerson utilized virtual platform to reach the public and share information from speakers focusing on: Helping older adults and caregivers navigate life changes; how to navigate difficult conversations; family caregiver support; guide to giving up driving; Making your home safe. 97 people registered and 41 attended. Each registrant got follow up email with recording of event and resource list. Recording posted on Emerson website, and the video was viewed 95 times.	Outcome Goal	Year 1 of 2

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes, Mental Illness and Mental Health,
<b>DoN Health Priorities</b>	Social Environment,
<b>Health Issues</b>	Chronic Disease-Alzheimer's Disease, Health Behaviors/Mental Health-Stress Management, Other-Senior Health Challenges/Care Coordination,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Concord, Dracut, Groton, Harvard, Hudson, Lancaster, Lexington, Lincoln, Littleton, Maynard, Pepperell, Stow, Westford,</li> <li>• <b>Environments Served:</b> Suburban,</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> Adults, Elderly,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> English,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
Minuteman Senior Services provided a speaker for our panel	<a href="https://www.minutemansenior.org/">https://www.minutemansenior.org/</a>

**Addressing lack of transportation**

<b>Program Type</b>	Infrastructure to Support CB Collaboration
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	Emerson Hospital initiated partnerships with towns and transportation providers to learn more about the transportation needs of our community. As a result, financial support was

provided to community partners to help increase transportation options to members in the community.

**Program Hashtags**

, , Prevention,

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Develop and implement a plan to address priority areas of unmet transportation needs for essential services	Complete; support community- based organizations in their efforts to address unmet transportation needs by providing funding to Cross-Town Connect.	Process Goal	Year 1 of 3
Develop and implement a plan to address priority areas of unmet transportation needs for essential services Prioritize unmet needs for defined essential services based by increasing transportation options for patients in need.	Complete; Emerson identified transportation to medical appointments as an essential service with unmet needs. This was prioritized and funding was dedicated to Uber rides for patients discharged from the Emergency Department and inpatient care who had no other options. 144 rides were provided throughout the fiscal year.	Outcome Goal	Year 1 of 3
Develop and implement a plan to address priority areas of unmet transportation needs for essential services Prioritize unmet needs for defined essential services by increasing transportation options for patients in need.	Complete. Emerson used grant funds for the RideHealth Software platform to schedule individual transportation (taxi, Uber) for Emerson patients. After grant funding ran out, Emerson continued to evaluate the use of the platform and has agreed to fund the platform and rides for patients with no other transportation options.	Process Goal	Year 1 of 3

**EOHHS Focus Issues**

N/A,

**DoN Health Priorities**

Built Environment,

**Health Issues**

Social Determinants of Health-Access to Transportation,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Bolton, Boxborough, Carlisle, Chelmsford, Concord, Groton, Harvard, Hudson, Lancaster, Lexington, Lincoln, Littleton, Maynard, Shirley, Stow, Sudbury, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Adults, Elderly,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Disability Status,

**Partners:**

Partner Name and Description	Partner Website
CrossTown Connect	<a href="https://www.crosstownconnect.org/">https://www.crosstownconnect.org/</a>

**Addressing Underlying Social Determinants of Health**

**Program Type**

Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization**

Yes

**Program Description**

Various efforts supporting programs to address many underlying social determinants of health (SDOH) with a focus on housing, food, safety and English Language Learners.

**Program Hashtags**

, Community Education, Mentorship/Career Training/Internship,

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

<b>Goal Description</b>	<b>Goal Status</b>	<b>Goal Type</b>	<b>Time Frame</b>
Increase collaborations and support for community agencies in an effort to address the cost of living and the growing inequality in the area Increase vulnerable individuals' access to financial support, training and resources Identify, collaborate, and partner with programs to connect individuals to sources of support	Complete; collaborated with and supported Concord-Carlisle Adult Community Education through communication of their English Language Learner programming.	Process Goal	Year 1 of 1
Understand and identify the network of programs and agencies to provide information on individuals and households in need of food assistance. Increase vulnerable individuals' access to financial support, training and resources	Complete; Emerson staff collaborated and shared "Tip Sheets" with various resources listed for vulnerable patients and community members. Tip Sheets were shared with Care Management staff and Mother/Baby social worker.	Process Goal	Year 1 of 1
Understand and identify the network of programs and agencies to provide information on individuals and households in need of food assistance. Increase vulnerable individuals' access to financial support, training and resources	Complete; Community collaborations came up with a list of resources to share with Emerson employees. These resources included assistance for food, housing and transportation.	Process Goal	Year 1 of 3
Increase collaborations and support for community agencies in an effort to address the cost of living and the growing inequality in the area Continue support for local housing/utility providers in service area through collaboration and innovative strategies	Complete; funding was provided to Sleep in Heavenly Peace to build beds for those in need.	Process Goal	Year 1 of 1
Increase collaborations and support for community agencies in an effort to address the cost of living and the growing inequality in the area Continue support for local housing/utility providers in service area through collaboration and innovative strategies	Complete; Funding was provided to Household Goods who provided essential household items including beds to individuals and families in need; grant funding provided 38 brand new twin mattresses, bed frames, box springs and bedding to children and single adults.	Process Goal	Year 1 of 1
Increase collaborations and support for community agencies in an effort to address the cost of living and the growing inequality in the area Continue support for local housing/utility providers in service area through collaboration and innovative strategies	Complete; Funding was provided to Middlesex Human Service Agency to support their ongoing efforts in addressing economic security.	Process Goal	Year 1 of 1
Increase vulnerable individuals' access to financial support, training and resources by 2024. Identify, collaborate, and partner with	Complete; promoted an educational article on domestic violence including providing resources for assistance through Healthworks magazine, Emerson website and Emerson distribution emails. The magazine is delivered to 180,000 homes	Process Goal	Year 1 of 1

programs to connect individuals to sources of support Collaborate with various Emerson departments to produce events on addressing mental health awareness	in the community and emails are sent to 80,000 individual email contacts.		
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**EOHHS Focus Issues**

Housing Stability/Homelessness,

**DoN Health Priorities**

Built Environment, Education, Social Environment,

**Health Issues**

Social Determinants of Health-Access to Healthy Food, Social Determinants of Health-Access to Transportation, Social Determinants of Health-Affordable Housing, Social Determinants of Health-Domestic Violence, Social Determinants of Health-Education/Learning, Social Determinants of Health-Language/Literacy, Social Determinants of Health-Violence and Trauma,

**Target Populations**

- **Regions Served:** Acton, Bedford, Berlin, Billerica, Bolton, Carlisle, Chelmsford, Concord, Dracut, Dunstable, Harvard, Hudson, Lowell, Marlborough, Shirley, Stow, Sudbury, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Domestic Violence History,

**Partners:**

Partner Name and Description	Partner Website
Concord-Carlisle Adult and Community Education	<a href="https://www.concordcarlisleace.org/">https://www.concordcarlisleace.org/</a>
Sleep in Heavenly Peace Middlesex Chapter	<a href="https://shpbeds.org/chapter/ma-middlesex-co/">https://shpbeds.org/chapter/ma-middlesex-co/</a>
Household Goods	<a href="https://www.householdgoods.org/">https://www.householdgoods.org/</a>
Middlesex Human Service Agency	<a href="https://www.mhsainc.org/">https://www.mhsainc.org/</a>

**Aging Work Group**

**Program Type**

Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

A cross-sector collaborative group brought together to address aging health concerns as defined by Emerson Health's strategic implementation plan.

**Program Hashtags**

Not Specified

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Improve access to, coordination and understanding of available resources to help older adults stay healthy, safe and connected to their community.	Complete; Emerson staff, community members and community partners came together to meet monthly and address the overarching goal of the Aging Population priority.	Process Goal	Year 1 of 3
Research, prioritize and publicize the information on events that impact the physical and mental health status of older adults and their caregivers.	Complete; a questionnaire was created by the work group and sent out to local council on aging staff and town social workers. The questions helped the group further understand concerns and issues older adults are facing. The top issues were	Outcome Goal	Year 1 of 3

	transportation, isolation, mental health and ability to remain active.		
Connect with existing relevant programs and services at local CBOs.	Complete; Researched innovative programs being conducted at area COAs and other CBOs: Concord COA Patient Navigator, Change of Conditions (MMSS); Elder Services of Merrimack Valley (EMHOT and technology/digital access for seniors); Acton Health Department and Boxborough COA programming to reduce senior isolation.	Process Goal	Year 1 of 3

**EOHHS Focus Issues**

Chronic Disease with focus on Cancer, Heart Disease, and Diabetes, Mental Illness and Mental Health,

**DoN Health Priorities**

Built Environment,

**Health Issues**

Health Behaviors/Mental Health-Depression, Other-Senior Health Challenges/Care Coordination,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Clinton, Concord, Groton, Harvard, Hudson, Lancaster, Lexington, Lincoln, Littleton, Maynard, Pepperell, Stow, Sudbury, Wayland, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Adults, Elderly,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** Disability Status, Veteran Status,

**Partners:**

Partner Name and Description	Partner Website
Concord Council on Aging	<a href="https://www.concordma.gov/916/Council-on-AgingSenior-Services">https://www.concordma.gov/916/Council-on-AgingSenior-Services</a>
Acton Council on Aging	<a href="https://actoncoa.com/">https://actoncoa.com/</a>
Minuteman Senior Services	<a href="https://www.minutemansenior.org/">https://www.minutemansenior.org/</a>
Carlisle Council on Aging	<a href="https://www.carlislema.gov/173/SeniorsCouncil-on-Aging">https://www.carlislema.gov/173/SeniorsCouncil-on-Aging</a>

**Anchor Bags****Program Type**

Direct Clinical Services

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

Emerson's Pediatric Intervention Team (PIT) started the Anchor Bag Program in May of 2021, and continues to have an important impact with the Behavioral Health patients and their families. When the emotional storms of adolescence and mental illness bring children to our Emergency Department, Anchor Bags help them maintain emotional stability, to feel grounded in reality, and to hold on to the present moment until the one that is troubling passes. The coping items help patients stay anchored in the safe harbor of now, through sensory and relaxation objects, through concrete deep breathing instructions, and through creative expression. Bags are given out to patients aged 10-20 with behavioral health concerns.

**Program Hashtags**

Support Group,

**Program Contact Information**

Vicky Hopley, 978.287.3423,133 ORNAC Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Identify existing mental health resources and partnerships.	Complete; The efforts of PIT as an internal collaboration provides support to young patients with behavioral health	Process Goal	Year 1 of 3

	concerns.		
Collaborate with Emerson departments to produce events/resources to increase mental health awareness and reduce stigma.	Complete; By providing patients with Anchor Bags, young people and their caregivers feel better supported throughout their Emergency Department/Inpatient stay at Emerson. The bags help maintain emotional stability in a crisis. In FY22 285 bags were given out to patients.	Outcome Goal	Year 1 of 3

**EOHHS Focus Issues**

Mental Illness and Mental Health,

**DoN Health Priorities**

Social Environment,

**Health Issues**

Health Behaviors/Mental Health-Depression, Health Behaviors/Mental Health-Mental Health, Maternal/Child Health-Parenting Skills,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Clinton, Concord, Groton, Harvard, Hudson, Lancaster, Lincoln, Littleton, Lunenburg, Maynard, Pepperell, Shirley, Stow, Tyngsborough, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Children, Teenagers,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** LGBT Status,

**Partners:**

Partner Name and Description	Partner Website
Not Specified	Not Specified

**Economic Insecurity Work Group****Program Type**

Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

A cross-sector collaborative group brought together to address economic insecurity as defined by Emerson Health's strategic implementation plan.

**Program Hashtags**

Community Health Center Partnership, Support Group,

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase economic security by provided an integrated and collaborative approach to new or existing community services while reducing barriers to access and by empowering individuals.	In progress; the economic insecurity work group has been brought together to address this goal collaboratively. The group consists of staff, community members and community partners. This group meets monthly to discuss strategies and partnerships to address community needs.	Process Goal	Year 1 of 3
Expand the identification of individuals or households experiencing or at risk of food insecurity, and share information with programs and agencies that can help respond to the identified need	Complete; the group worked with Rescuing Leftover Cuisine to develop a list of potential food donors and food recipients to expand efforts to distribute food to those in need.	Outcome Goal	Year 1 of 1
Understand and identify the network of programs and agencies to provide information on individuals and	partially complete; With the help of the group we promoted use of "Tip Sheets" listing resources to internal departments. Emerson Care Management provides sheet to patients as appropriate; sent to Mother/Baby Social Worker. The group also	Process Goal	Year 1 of 3

households in need of food assistance.	created a list of sources of assistance for food, housing, and transportation for Emerson employees and was promoted through internal websites and emails.		
Understand and Identify resources and agencies in the area that exist around housing and utilities support, and increase collaborations to support these agencies.	Complete; Built connections with Regional Housing agencies (RHSO and similar), Councils on Aging, town Veteranâ€™s Agents, Rescuing Leftover Cuisine, Open Table. Representatives of many of these groups now serve on economic insecurity work group.	Outcome Goal	Year 1 of 3

**EOHHS Focus Issues**

Housing Stability/Homelessness,

**DoN Health Priorities**

Built Environment, Education, Employment, Housing,

**Health Issues**

Social Determinants of Health-Affordable Housing, Social Determinants of Health-Education/Learning, Social Determinants of Health-Homelessness, Social Determinants of Health-Income and Poverty, Social Determinants of Health-Uninsured/Underinsured,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Clinton, Concord, Groton, Harvard, Hudson, Lancaster, Lincoln, Littleton, Lunenburg, Maynard, Pepperell, Shirley, Stow, Tyngsborough, Wayland, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
Regional Housing Services Office	<a href="https://www.rhsohousing.org/">https://www.rhsohousing.org/</a>
Rescuing Leftover Cuisine	<a href="https://www.rescuingleftovercuisine.org/">https://www.rescuingleftovercuisine.org/</a>
Bedford Health and Human Services	<a href="https://www.bedfordma.gov/195/Health-Human-Services">https://www.bedfordma.gov/195/Health-Human-Services</a>
Metro Community Development Corporation	<a href="http://strongcommunity.org/">http://strongcommunity.org/</a>

**Find Help Website****Program Type**

Infrastructure to Support CB Collaboration

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

Utilize Find Help web platform to create and promote local resources for patients and members of the community. Resources include social services, food assistance, housing assistance, transportation, elder care services, child care services and mental health services.

**Program Hashtags**

Community Education, Support Group,

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase economic security by providing an integrated and collaborative approach to new or existing community services while reducing barriers to access and by empowering individuals.	Partially complete; planning has begun to implement new Find Help website. The site will be fully up and functioning in FY23.	Process Goal	Year 1 of 3

Increase collaborations and support for community agencies in an effort to address the cost of living and the growing inequality in the area.	Partially complete; it is our intention to promote resources and agencies through traditional communication platforms and Find Help. The website will be fully functional in FY23.	Process Goal	Year 1 of 3
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**EOHHS Focus Issues**

Housing Stability/Homelessness, Mental Illness and Mental Health, Substance Use Disorders,

**DoN Health Priorities**

Built Environment, Education, Employment, Housing, Social Environment,

**Health Issues**

Social Determinants of Health-Access to Health Care, Social Determinants of Health-Access to Healthy Food, Social Determinants of Health-Access to Transportation, Social Determinants of Health-Affordable Housing, Social Determinants of Health-Domestic Violence, Social Determinants of Health-Education/Learning, Social Determinants of Health-Homelessness, Social Determinants of Health-Income and Poverty, Social Determinants of Health-Uninsured/Underinsured,

**Target Populations**

- **Regions Served:** All Massachusetts,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** Not Specified
- **Additional Target Population Status:** LGBT Status, Refugee/Immigrant Status, Veteran Status,

**Partners:**

Partner Name and Description	Partner Website
Find Help	www.findhelp.org

**Home Care Visits****Program Type**

Community-Clinical Linkages

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

Home Care staff conducting evaluation on patients after they have been discharged from the hospital. During visits patient care instructions are provided and community resources are discussed.

**Program Hashtags**

Health Screening, Prevention,

**Program Contact Information**

Terrie Enis,978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase awareness and availability of programs addressing the social determinants of health for the aging population by Reduce barriers to healthcare through promotion of resources and no cost care opportunities Assess need of care at home after an illness, injury or surgery.	Complete; 71 homecare visits were conducted.	Process Goal	Year 1 of 3
Provide multidisciplinary services within the home to help patients achieve the highest possible level of independence and comfort.	Complete; 71 homecare visits were completed.	Outcome Goal	Year 1 of 3

**EOHHS Focus Issues**

Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,

**DoN Health Priorities**

Not Specified

**Health Issues**

Chronic Disease-Arthritis, Chronic Disease-Cardiac Disease, Chronic Disease-Pulmonary Disease, Chronic Disease-Stroke,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Clinton, Concord, Dunstable, Groton, Harvard, Hudson, Lexington, Lincoln, Littleton, Lunenburg, Shirley, Sudbury, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Adults, Elderly,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** Disability Status, Refugee/Immigrant Status, Veteran Status,

**Partners:**

Partner Name and Description	Partner Website
Not Specified	Not Specified

**iCan Shine**

**Program Type**

Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

Emerson Hospital's Clough Family Center for Rehabilitative and Sports Therapies provides a bike camp for children and adults with disabilities. The camp lasts for five days and is open to anyone 8 years old and older who have a disability and are able to walk without an assistive device. Trained counselors and spotters work individually with campers to teach them how to ride a conventional bike. The camp is run by iCan Shine, a national non-profit organization that teaches individuals with disabilities to ride a conventional two-wheel bicycle through its iCan Bike program. Using adapted bicycle equipment, trained professionals, including pediatric physical therapists from Emerson, work closely with each camper to help them meet their goals of biking independently.

**Program Hashtags**

Community Education, Support Group,

**Program Contact Information**

Mary Evans, 133 Littleton Rd. Westford, MA. 01886

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Collaborate with various Emerson departments to produce events on addressing mental health awareness	Complete; through the bike program kids with disabilities improve skills and self-confidence helping with their overall mental health.	Outcome Goal	Year 1 of 3
To teach 40 children and adults with special needs to ride a bike.	iCan Shine met its goal of 80% of the campers learning to ride (78 feet no assistance 2/3 times the last half hour of camp).	Outcome Goal	Year 1 of 3
Meet the Emerson Hospital vision of engagement with the community across all ages, collaborate with programs, businesses in the community, promote healthy living and advance the Clough Center for Rehabilitation and Sports Therapy Brand.	We collaborated with Lawrence Academy, Goodales Bike Shop of Nashua, Cataldo's Nursery, Bay State Apparel, Hilton Commons, Spring Hill Suites, U. Lowell sent 50 student volunteers as part of an experiential learning for Exercise Physiology Students, Bike Connector was a new collaborator this year.	Process Goal	Year 1 of 3

**EOHHS Focus Issues**

Not Specified

**DoN Health Priorities**

Social Environment,

**Health Issues**

Health Behaviors/Mental Health-Physical Activity,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Clinton, Concord, Groton, Harvard, Hudson, Leominster, Lincoln, Littleton, Maynard, Pepperell, Shirley, Stow, Sudbury, Tyngsborough, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Children, Teenagers,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** Disability Status,

**Partners:**

Partner Name and Description	Partner Website
Lawrence Academy	<a href="https://www.lacademy.edu/">https://www.lacademy.edu/</a>
Goodales Bike Shop of Nashua	<a href="https://www.trekbikes.com/us/en_US/stores/goodales/">https://www.trekbikes.com/us/en_US/stores/goodales/</a>
University of Massachusetts Lowell	<a href="https://www.uml.edu/">https://www.uml.edu/</a>
Bike Connector	<a href="https://www.bikeconnector.org/">https://www.bikeconnector.org/</a>

**Improving Food Security in our Community****Program Type**

Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization**

Yes

**Program Description**

Emerson Hospital employees donated food for a food drive to support a local food shelter. In addition, financial support was provided to local farms and food shelters to improve food security and improve overall health.

**Program Hashtags**

Community Education, Prevention,

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Collect food from Emerson staff to donate and support Open Table in their mission to reduce food insecurity.	Complete; almost 200 pounds of food was collected by Emerson employees and donated to local food partner.	Outcome Goal	Year 1 of 1
Provide support to Littleton Community Farms, Cameron Senior Center and Neighbor Brigade through collaboration and innovative strategies.	Complete; financial support was provided to Littleton Community Farms, Cameron Senior Center and Neighbor Brigade-Sudbury Chapter all to support their efforts in reducing food insecurity in their communities.	Process Goal	Year 1 of 1
Provide support for Open Table through collaboration and innovative strategies	Emerson provided community health grant funding to Open Table. With funding Open Table established a mobile food pantry in Carlisle to reduce the transportation barrier of traveling to Open Table's main food pantry in Maynard; provided food to 538 Carlisle households compared to approximately 493 before the mobile pantry moved to Carlisle.	Outcome Goal	Year 1 of 1
Provide support for Rescuing Leftover Cuisine through collaboration and innovative strategies	Emerson provided community health grant funding to Rescuing Leftover Cuisine (RLC). With funding RLC initiated new program to engage both food donors and recipients to redistribute excess food to people experiencing food insecurity. An estimated 5,988	Outcome Goal	Year 1 of 1

	pounds of food was donated and redistributed to 2,127 individuals in towns served by Emerson Heath		
Provide support for Gaining Ground through collaboration and innovative strategies	Emerson providing community health grant funding to Gaining Ground. With funds they grew and donated 115,373 pounds of nutritious, organic produce in 2022 serving over 1,200 families per week through partner organizations. Grant provided financial support to increase production of culturally appropriate crops preferred by partner organizations including collard greens, okra, and jilo (a Brazilian eggplant)	Outcome Goal	Year 1 of 1
Continue support for local food pantry/providers in service area through collaboration and innovative strategies	Emerson Food Services collaborated with Rescuing Leftover Cuisine to donate excess foods. Over 1,000 pounds of food was collected and donated to local food partners.	Outcome Goal	Year 1 of 1
Leverage Emerson Hospital nutrition services wellness instructors for healthy cooking and educational classes across different platforms	Complete; Emerson staff wrote a Plant Based Diet article that was published in Healthworks magazine and delivered to 180,000 homes in our area. The article was included in an email blast going to 90,000 emails and posted on health system website.	Process Goal	Year 1 of 1
Provide resources to support the programs and services at local CBOs Leverage Emerson Hospital nutrition services wellness instructors for healthy cooking and educational classes across different platforms	Complete; Emerson nutrition staff write a monthly article for a local senior center newsletter. Topics included: i. Ways to Eat Sustainably ii. Importance of Protein and Mindfully Increase Consumption iii. Dietary and Lifestyle Tips to Prevent or Reduce the Risk of Hypertension. iv. Breast Cancer recovery	Process Goal	Year 1 of 3

**EOHHS Focus Issues**

Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,

**DoN Health Priorities**

Built Environment,

**Health Issues**

Cancer-Breast, Chronic Disease-Cardiac Disease, Chronic Disease-Overweight and Obesity, Social Determinants of Health-Access to Healthy Food, Social Determinants of Health-Nutrition,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Billerica, Bolton, Boxborough, Carlisle, Chelmsford, Concord, Dracut, Groton, Harvard, Hudson, Lincoln, Littleton, Lowell, Maynard, Pepperell, Shirley, Stow, Sudbury, Townsend, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
Open Table	<a href="https://www.opentable.org/">https://www.opentable.org/</a>
Gaining Ground	<a href="https://gainingground.org/">https://gainingground.org/</a>
Littleton Community Farm	<a href="https://littletoncommunityfarm.org/">https://littletoncommunityfarm.org/</a>
Rescuing Leftover Cuisine	<a href="https://www.rescuingleftovercuisine.org/">https://www.rescuingleftovercuisine.org/</a>
Neighbor Brigade Sudbury Chapter	<a href="https://www.neighborbrigade.org/?locale=en">https://www.neighborbrigade.org/?locale=en</a>
Cameron Senior Center	<a href="https://westfordma.gov/593/Council-on-Aging">https://westfordma.gov/593/Council-on-Aging</a>
Carlisle Council on Aging	<a href="https://www.carlislema.gov/173/SeniorsCouncil-on-Aging">https://www.carlislema.gov/173/SeniorsCouncil-on-Aging</a>

**Increase Patient Access**

**Program Type** Access/Coverage Supports  
**Program is part of a grant or funding provided to an outside organization** No  
**Program Description** Increase access to medical care by providing interpretive services.  
**Program Hashtags** , Physician/Provider Diversity,  
**Program Contact Information** Betty Roy, 978-287-3171, 133 ORNAC Concord, MA 0742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Reduce barriers to healthcare through promotion of resources including language support services during medical care.	Complete; Emerson provided language services through three different vendors during 85 visits.	Process Goal	Year 1 of 3

**EOHHS Focus Issues** Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,  
**DoN Health Priorities** Built Environment,  
**Health Issues** Social Determinants of Health-Language/Literacy,  
**Target Populations**

- **Regions Served:** Acton, Bedford, Berlin, Billerica, Bolton, Carlisle, Chelmsford, Concord, Dedham, Dracut, Dunstable, Groton, Harvard, Hudson, Leominster, Lincoln, Lowell, Marlborough, Maynard, Shirley, Stow, Sudbury, Tyngsborough, Westborough, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Refugee/Immigrant Status,

**Partners:**

Partner Name and Description	Partner Website
Not Specified	Not Specified

**Mental Health Work Group**

**Program Type** Total Population or Community-Wide Interventions  
**Program is part of a grant or funding provided to an outside organization** No  
**Program Description** A cross-sector collaborative group brought together to address mental health concerns as defined by Emerson Health's strategic implementation plan.  
**Program Hashtags** Community Education,  
**Program Contact Information** Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Raise awareness and support the mental health needs in our communities.	Partially complete; a work group was brought together to address this overarching goal. This group met monthly and was a cross-sector group consisting of mental health advocates, school staff, community members and community partners.	Process Goal	Year 1 of 3
Convene community partners to improve communication systems.	Complete; Brought together cross-sector collaboration within mental health group. Increased communication and raised	Outcome Goal	Year 1 of 3

	awareness of different efforts.		
Identify existing mental health resources and partnerships available to our communities Develop an inventory of available services and resources Collaborate with town key stakeholders, including schools, to identify accessible mental health resources.	Complete; The behavioral health resource lists offer information about no fee and/or low barrier to entry support programs and tools for navigating the Massachusetts behavioral health care system provided by non-profit organizations and Department of Mental Health partners. The lists were developed in cooperation with Emerson Hospital Behavioral Health Care staff and the National Alliance on Mental Illness (NAMI) of Central Middlesex.	Process Goal	Year 1 of 3
Establish a dissemination plan for available mental health resources to distribute to communities and schools	Complete; mental health resource flyers were distributed Internally to Emerson Behavioral Health team, Emerson Physician Hospital Organization, Emergency Department. Externally they were distributed to community partners; Emerson Corporators, Emerson Auxiliary. Information was published in Healthworks Spring 2022, distributed to 180,000 homes and Emerson Healthworks email delivered to 90,000 individual emails. Emerson Marketing Department promoted resources on social media.	Process Goal	Year 1 of 3
Increase patient knowledge of mental health resources by providing information in discharge paperwork	Complete; mental health resource flyers were given to patients upon discharge from Behavioral Health unit.	Process Goal	Year 1 of 3
Collaborate with town key stakeholders, including schools, to identify accessible mental health resources and services	Complete; through the efforts of the work group Emerson created a Veteran specific and New Parent specific mental health resource sheet. These were then distributed through all previously mentioned channels.	Process Goal	Year 1 of 3
Collaborate with town key stakeholders, including schools, to identify accessible mental health resources	Complete; the work group provided feedback and support to Acton-Boxborough Regional School District in their efforts to create a flyer titled "What to Expect During Your Child's Emergency Psychiatric Evaluation". This flyer is used in the school to help support parents and caregivers who take their child to the Emergency Department for psychiatric evaluation.	Outcome Goal	Year 1 of 3

**EOHHS Focus Issues****DoN Health Priorities****Health Issues****Target Populations**

Mental Illness and Mental Health, Substance Use Disorders,

Social Environment,

Health Behaviors/Mental Health-Depression, Health Behaviors/Mental Health-Mental Health, Social Determinants of Health-Access to Health Care, Substance Addiction-Substance Use,

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Concord, Groton, Harvard, Hudson, Lancaster, Lexington, Lincoln, Littleton, Lunenburg, Maynard, Pepperell, Shirley, Stow, Tyngsborough, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** LGBT Status, Veteran Status,

**Partners:**

Partner Name and Description	Partner Website
Acton-Boxborough Regional School District	<a href="https://www.abschools.org/">https://www.abschools.org/</a>
National Alliance for Mental Illness-Central Middlesex Chapter	<a href="https://www.namcentralmiddlesex.org/">https://www.namcentralmiddlesex.org/</a>
Acton-Boxborough United Way	<a href="https://www.abuw.org/">https://www.abuw.org/</a>
First Connections	<a href="https://jri.org/services/foster-adoption-ecs/first-connections">https://jri.org/services/foster-adoption-ecs/first-connections</a>

**Older Adult Education**

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	Emerson utilizes various platforms to promote information and education to older adults and their caregivers.
<b>Program Hashtags</b>	Community Education, Health Screening, Prevention,
<b>Program Contact Information</b>	Kelsey Magnuson, 978-287-1193, 310 Baker Ave Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Improve access to, coordination and understanding of available resources to help older adults stay healthy, safe and connected to their community. Research, prioritize and publicize the information on events and resources that improve the physical and mental health status of older adults and their caregivers.	Complete; Emerson promoted articles on dementia and prostate cancer through Healthworks Magazine reaching 180,000 homes; including it in email blasts going to 90,000 individual emails; and posted on website.	Process Goal	Year 1 of 1
Improve access to, coordination and understanding of available resources to help older adults stay healthy, safe and connected to their community. Research, prioritize and publicize the information on events and resources that improve the physical and mental health status of older adults and their caregivers.	Complete; Emerson promoted educational articles on stroke and colonoscopies through email blasts reaching 90,000 individuals and posting on website.	Process Goal	Year 1 of 1
Improve access to, coordination and understanding of available resources to help older adults stay healthy, safe and connected to their community. Research, prioritize and publicize the information on events and resources that improve the physical and mental health status of older adults and their caregivers.	Emerson staff recorded podcasts on the following topics to provide education to the public. i. Urology including Prostate ii. Menopause Podcast iii. Tips for Dementia Podcast iv. Preventing and Managing Osteoporosis Podcast v. Aphasia Podcast vi. Weight loss for Seniors Podcast vii. Colonoscopies viii. Arthritis and Joint Replacements	Process Goal	Year 1 of 1
Research, prioritize and publicize the information on events that impact the physical and mental health status of older adults and their caregivers.	Complete; provided free exercise class in partnership with The Steinberg Wellness Center for Mind and Body. The class was offered in person and on zoom and 11 people registered to participate. Parkinson's Movement: Dance for PD was offered at a local event for people to participate in.	Process Goal	Year 1 of 2
Research, prioritize and publicize the information on events that impact the physical and mental health status of older adults and their caregivers. Increase awareness and education about stroke prevention and care.	Complete; partnered with Minuteman Senior services who provided stroke brochures with their Meals on Wheels deliveries. Hosted a stroke education table with educational materials at a community event. Put educational materials on display for a month in hospital cafeteria to educate staff.	Process Goal	Year 1 of 1

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	Built Environment, Social Environment,

**Health Issues**

Cancer-Colorectal, Cancer-Other, Cancer-Prostate, Chronic Disease-Alzheimer's Disease, Chronic Disease-Arthritis, Chronic Disease-Overweight and Obesity, Chronic Disease-Stroke, Maternal/Child Health-Menopause, Other-Senior Health Challenges/Care Coordination,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Bolton, Carlisle, Concord, Gardner, Groton, Harvard, Hudson, Leominster, Lincoln, Littleton, Lunenburg, Maynard, Pepperell, Shirley, Sudbury, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Adults, Elderly,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
Steinburg Wellness Center for Mind and Body	<a href="https://www.emersonwellness.org/">https://www.emersonwellness.org/</a>
Minuteman Senior Services	<a href="https://www.minutemansenior.org/">https://www.minutemansenior.org/</a>

**Parkinson's Program****Program Type**

Community-Clinical Linkages

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

Provide free monthly education series to Parkinson's patients and their caregivers presenting various services and supports including education about the disease.

**Program Hashtags**

Community Education, Support Group,

**Program Contact Information**

Jennifer Geller, 978-589-6926, 133 Littleton Road Westford, MA 01886

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase awareness of strategies and resources to improve the physical and mental health status of older adults and their caregivers through continuation of impactful programs such as Parkinson's Education.	Complete; 18 sessions throughout the year were offered free via zoom with nearly 250 participants. Topics included Holiday burnout; tai chi; dance for PD; vision; medications for PD; medical planning; safe activity; yoga; speech; fine motor skills.	Process Goal	Year 1 of 3

**EOHHS Focus Issues**

Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,

**DoN Health Priorities**

Social Environment,

**Health Issues**

Other-Senior Health Challenges/Care Coordination,

**Target Populations**

- **Regions Served:** All Massachusetts,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Adults, Elderly,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** Disability Status,

**Partners:**

Partner Name and Description	Partner Website
Creative Neurology	<a href="https://creativeneurology.com/smile-through-art%C2%AE">https://creativeneurology.com/smile-through-art%C2%AE</a>

Concord Conservatory of Music	<a href="https://concordconservatory.org/programs/singing-with-parkinsons-chorus/">https://concordconservatory.org/programs/singing-with-parkinsons-chorus/</a>
Tree of Life Tai Chi Center	<a href="https://www.treeoflifetaichi.com/janemoss.php">https://www.treeoflifetaichi.com/janemoss.php</a>
Newbury Court	<a href="https://newburycourt.org/">https://newburycourt.org/</a>
Parkinson's Foundation	<a href="https://www.parkinson.org/about-us/news/healthy-women-aware-in-care-ambassador-liz-brouillard">https://www.parkinson.org/about-us/news/healthy-women-aware-in-care-ambassador-liz-brouillard</a>
Wellbeing Fitness	<a href="https://www.wellbeing-fitness.com/">https://www.wellbeing-fitness.com/</a>

**Partnership with Habitat for Humanity**

**Program Type** Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization** No

**Program Description** Collaborate with Habitat for Humanity to address housing concerns for low income families and seniors.

**Program Hashtags** Prevention,

**Program Contact Information** Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase collaborations and support for Habitat for Humanity in an effort to address the cost of living and the growing inequality in the area	Complete; grant funding to Habitat for Humanity of Greater Lowell provided a critical home repair (ceiling and roof) to a low income senior homeowner to help them live successfully at home.	Outcome Goal	Year 1 of 1
Increase collaborations and support for community agencies that exist around housing in an effort to address the cost of living and the growing inequality in the area	Complete; Emerson staff participated in two separate "build days" with Habitat for Humanity. Staff came together to work on two houses being built for low income families.	Outcome Goal	Year 1 of 3

**EOHHS Focus Issues** Housing Stability/Homelessness,

**DoN Health Priorities** Housing,

**Health Issues** Social Determinants of Health-Affordable Housing, Social Determinants of Health-Homelessness,

**Target Populations**

- **Regions Served:** Acton, Bedford, Billerica, Burlington, Carlisle, Chelmsford, Concord, Dracut, Dunstable, Tyngsborough, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Disability Status, Veteran Status,

**Partners:**

Partner Name and Description	Partner Website
Habitat for Humanity of Greater Lowell	<a href="https://lowellhabitat.org/">https://lowellhabitat.org/</a>
Habitat for Humanity of North Central MA	<a href="https://ncmhabitat.org/">https://ncmhabitat.org/</a>

**Sunscreen Dispenser Program**

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	In partnership with IMPACT Melanoma and local towns, sunscreen dispensers were installed throughout 7 communities at local parks, beaches and athletic fields.
<b>Program Hashtags</b>	Community Education, Prevention,
<b>Program Contact Information</b>	Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Increase awareness of skin cancer	Complete; Emerson Hospital and IMPACT Melanoma spearhead a public skin cancer awareness campaign deploying sunscreen dispensers, providing skin cancer prevention education in public spaces throughout 7 neighboring communities. Over 200,000 people were targeted with educational skin cancer prevention messaging. UV bracelets, frisbees, and coloring books provided fun and effective awareness of sun exposure at Day Camps. Educational material distributed at community events by 7 communities- Health Fairs, 5k Events	Process Goal	Year 1 of 2
Increase the use of sunscreen in people of all ages	Complete; over 37,000 people utilized sunscreen dispensers based on supply used.	Outcome Goal	Year 1 of 2
Install sunscreen dispensers throughout the Emerson service area.	Complete; sunscreen dispensers were installed in 15 locations throughout 7 communities.	Process Goal	Year 1 of 2

<b>EOHHS Focus Issues</b>	Chronic Disease with focus on Cancer, Heart Disease, and Diabetes,
<b>DoN Health Priorities</b>	Built Environment,
<b>Health Issues</b>	Cancer-Skin,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Acton, Bedford, Concord, Harvard, Hudson, Lincoln, Maynard, Sudbury, Westford,</li> <li>• <b>Environments Served:</b> Suburban,</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> Adults, Children, Elderly, Teenagers,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> English,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

**Partners:**

Partner Name and Description	Partner Website
IMPACT Melanoma- worked closely to help implement sunscreen dispensers and provide education to partnering communities	<a href="https://impactmelanoma.org/">https://impactmelanoma.org/</a>
Discovery Museum	<a href="https://www.discoveryacton.org/">https://www.discoveryacton.org/</a>
Town of Bedford	<a href="https://www.bedfordma.gov/">https://www.bedfordma.gov/</a>
Town of Chelmsford	<a href="https://www.townofchelmsford.us/">https://www.townofchelmsford.us/</a>
Concord Recreation Department	<a href="https://www.concordrec.com/">https://www.concordrec.com/</a>
Hudson Recreation Department	<a href="https://hudsonrecreation.recdesk.com/">https://hudsonrecreation.recdesk.com/</a>
Westford Recreation Department	<a href="https://westfordma.gov/268/Parks-Recreation-Department">https://westfordma.gov/268/Parks-Recreation-Department</a>
Town of Maynard	<a href="https://www.townofmaynard-ma.gov/">https://www.townofmaynard-ma.gov/</a>

**Support Community Mental Health Efforts**

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	Emerson collaborates with many different community organizations in their efforts to address mental health. The majority of the collaborations are through annual grant funding and also include promotion of programs and events.
<b>Program Hashtags</b>	Community Education, Support Group,
<b>Program Contact Information</b>	Kelsey Magnuson, 978-287-1193, 310 Baker Ave Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Collaborate with and support Metro Community Development Corporation in their efforts to address mental health stigma and education.	Complete; funding was provided to Metro Community Development Corporation through the Emerson Health Community Benefit Grant to reduce the health hazards of hoarding. Presented three workshops consisting of 60 hours of professionally -facilitated group work to build skills and insight for those who have hoarding behaviors. 51 residents from 21 Massachusetts towns participated including 1 person who received 10 hours of in-home services; project staff also consulted with Concord COA on 3 cases and Emerson staff on 2 cases	Outcome Goal	Year 1 of 1
Collaborate with and support Be Well Be Here in their efforts to address mental health stigma and education.	Complete; Emerson provided funding to Be Well Be Here through the Community Benefit Grant for the Healing Stories Project. Be Well Be Here created Healing Stories Project to offer mindful narrative healing practices that relieve anxiety by offering experiential, evidence-based practices that regulate all systems of the body, reduce stress, and build connected community. 1,330 persons participated from Concord and area towns as well as online.	Outcome Goal	Year 1 of 1
Establish community partnerships to improve mental health system framework through education to community partners such as Boys and Girls Club of Metrowest.	Complete; Funding was provided to Boys and Girls Club of Metrowest through the Community Benefit Grant. Funding allowed staff members to be trained in trauma-informed care in order to provide a trauma-informed approach to youth development programming throughout the 2022- 2023 school year, and beyond. More than 197 youth from the town of Hudson were positively impacted; 52% were between the ages of 6 and 10, 33% between 11 and 14, and 15% between 15 and 18 years old; the majority of youth served were Brazilian or Portuguese and spoke Portuguese as their primary language.	Outcome Goal	Year 1 of 1
Collaborate with Center for Parents and Teachers to train parents and guardians on appropriate stress management tools and strategies to implement with their children.	Complete; Funding was provided to Center for Parents and Teachers through the Community Benefits Grant. Center for Parents and Teachers provided the Supporting Youth Mental Health Through Parent Education and Skill Building training to parents on enhancing youth mental health and resiliency.	Outcome Goal	Year 1 of 1
Collaborate with and support Clear Path for Veterans New England in their efforts to address mental health stigma and education.	Complete; funding was provided to Clear Path for Veterans through the Community Benefit Grant. Clear Path created ongoing support group for female veterans to help each other on a journey to overall wellbeing. 47 female veterans from across Massachusetts are participating; 65% reside in the North Central MA area.	Outcome Goal	Year 1 of 1
Collaborate with and support ThinkGive in their efforts to address mental health stigma and education.	Complete; funding was provided to ThinkGive through the Community Benefits Grant. ThinkGive developed Gratitude Spotlight curriculum to help educators and youth in grades 4/5	Outcome Goal	Year 1 of 1

	and 6-8 learn about and discuss gratitude, then take action to practice gratitude in their lives and communities. The curriculum is being implemented during the 2022-2023 and 2023-2024 school years at schools in Concord, Carlisle, Chelmsford, Maynard, and Acton and will serve over 400 children.		
Collaborate with and support Acton-Boxborough United Way in their efforts to address mental health stigma and education.	Complete; funding was provided to Acton-Boxborough United Way through the Community Benefits Grant. Acton-Boxborough United Way hosted community-wide cross-generational event on isolation, stress and anxiety to build community mental health resilience. An indigenous speaker presented on mental health resilience, especially as it relates to our local indigenous population and others in Acton’s increasingly diverse population.	Outcome Goal	Year 1 of 1
Collaborate with and support Bedford Youth and Family Services in their efforts to address mental health stigma and education.	Complete; funding was provided to Bedford Youth and Family Services through the Community Benefits Grant. Grant funding supported three Dinner and Discussion Programs that provided dinner and mental health education to over 30 people at each event; one event included QPR training. 100 residents of Bedford and surrounding towns who ranged in age from 6 to 85 were served.	Outcome Goal	Year 1 of 1
Support Acton Health Division in their efforts to address aging health concerns and mental health stigma and education.	Complete; funding was provided to the Acton Health Division through the Community Benefit Grant. In conjunction with Councils on Aging in Acton, Boxborough and Littleton, the group created multifaceted programming to mitigate the effects of isolation and depression due to COVID-19 and help senior citizens re-enter the community. Over 100 seniors from the towns of Acton, Boxborough, and Littleton participated and are now fully engaged with in-person activities.	Outcome Goal	Year 1 of 1
Collaborate with and support the Discovery Museum in their efforts to address mental health stigma and education.	Complete; funding was provided to the Discovery Museum through the Community Benefits Grant. They held six Outdoor Family Yoga sessions for children and adult caretakers including programs for children with disabilities and their families. 75 adults and children participated.	Outcome Goal	Year 1 of 1
Collaborate with and support Virginia Thurston Healing Garden in their efforts to address mental health stigma and education.	Complete; funding was provided to Virginia Thurston Healing Garden through the Community Benefits Grant. They created a support group for BIPOC clients to provide equitable care and support to persons experiencing life-threatening and life-altering illness. Sixteen support group sessions were held serving 9 clients.	Outcome Goal	Year 1 of 1

**EOHHS Focus Issues**

Mental Illness and Mental Health,

**DoN Health Priorities**

Built Environment, Social Environment,

**Health Issues**

Health Behaviors/Mental Health-Bereavement, Health Behaviors/Mental Health-Depression, Health Behaviors/Mental Health-Mental Health, Health Behaviors/Mental Health-Stress Management, Social Determinants of Health-Access to Health Care,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Concord, Groton, Harvard, Hudson, Lancaster, Lexington, Lincoln, Littleton, Maynard, Pepperell, Shirley, Stow, Tyngsborough, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Disability Status, LGBT Status, Refugee/Immigrant Status, Veteran Status,

**Partners:**

Partner Name and Description	Partner Website
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Metro Community Development Corporation	www.strongcommunity.org
Be Well Be Here	https://bewellbehere.org/
Boys and Girls Club of Metrowest	https://www.bgcmetrowest.org/
Concord-Carlisle Adult and Community Education	https://www.concordcarlisleace.org/
Clear Path for Veterans NE	https://www.clearpathne.org/
ThinkGive	https://www.thinkgiveproject.org/
Acton-Boxborough United Way	https://www.abuw.org/
Bedford Youth and Family Services	https://www.bedfordma.gov/299/Youth-Family-Services
Acton Health Division	https://www.acton-ma.gov/137/Health
Discovery Museum	https://www.discoveryacton.org/
Virginia Thurston Healing Garden	https://healinggardensupport.org/

**Support Community Organizations**

**Program Type** Total Population or Community-Wide Interventions

**Program is part of a grant or funding provided to an outside organization** Yes

**Program Description** Emerson collaborates with many different community organizations in their efforts to address priority health needs. The majority of the collaborations are through annual grant funding and also include promotion of programs and events.

**Program Hashtags** Community Education,

**Program Contact Information** Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Support Cooperative Elder Services in their efforts to address aging health concerns.	Complete; funding was provided to Cooperative Elder Services to support their mission to empower seniors and adults with medical or cognitive challenges to age-in-place by serving their health and socialization needs and providing supports for families.	Process Goal	Year 1 of 1
Identify, collaborate, and partner with programs to connect individuals to sources of support.	Complete; Libraries are a community location for individuals to receive support. Funding was provided to GoodNow Library to support their overall mission.	Process Goal	Year 1 of 1

**EOHHS Focus Issues** N/A,

**DoN Health Priorities** Built Environment, Social Environment,

**Health Issues** Chronic Disease-Alzheimer's Disease, Other-Senior Health Challenges/Care Coordination, Social Determinants of Health-Education/Learning,

**Target Populations**

- **Regions Served:** Acton, Boxborough, Concord, Littleton, Sudbury,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** All,
- **Additional Target Population Status:** Not Specified

**Partners:**

Partner Name and Description	Partner Website
GoodNow Library	<a href="https://goodnowlibrary.org/">https://goodnowlibrary.org/</a>
Cooperative Elder Services	<a href="https://www.elderdayservices.org/about/">https://www.elderdayservices.org/about/</a>

### Support groups

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	Emerson provides resources to support various health conditions and life experiences. Cancer Caregiver Support group New Mother's Group
<b>Program Hashtags</b>	Community Education, Support Group,
<b>Program Contact Information</b>	Kelsey Magnuson, 978-287-1193, 310 Baker Ave Concord, MA 01742

### Program Goals:

Goal Description	Goal Status	Goal Type	Time Frame
Collaborate with Emerson departments to produce support groups to address mental health. Provide peer support through similar experiences and vulnerable conversation.	Complete; Cancer Caregiver support had 14 sessions to provide support; New Mother's group had 39 sessions for new parents navigating life with a newborn.	Process Goal	Year 1 of 3

<b>EOHHS Focus Issues</b>	Mental Illness and Mental Health,
<b>DoN Health Priorities</b>	Social Environment,
<b>Health Issues</b>	Cancer-Breast, Cancer-Cervical, Cancer-Colorectal, Cancer-Lung, Cancer-Multiple Myeloma, Cancer-Other, Cancer-Ovarian, Cancer-Prostate, Cancer-Skin, Maternal/Child Health-Child Care, Maternal/Child Health-Parenting Skills,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Clinton, Concord, Groton, Harvard, Hudson, Lexington, Lincoln, Littleton, Lunenburg, Maynard, Pepperell, Shirley, Sudbury, Wayland, Westford,</li> <li>• <b>Environments Served:</b> Suburban,</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> Adults,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> English,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

### Partners:

Partner Name and Description	Partner Website
Not Specified	Not Specified

### Transportation Work Group

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	No
<b>Program Description</b>	A cross-sector collaborative group brought together to address transportation concerns as defined by Emerson Health's strategic implementation plan.

**Program Hashtags**

Prevention, Research,

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Collaborate with community partners to expand accessible, affordable, and flexible transportation to essential services.	Partially complete; the cross-sector group was brought together to meet monthly and address the overarching goal of improving transportation in our area.	Process Goal	Year 1 of 3
Prioritize unmet needs for defined essential services based on an agreed upon set of criteria.	Complete; As a collaborative group it was decided that Emerson’s project focus will be on improving transportation options to assist residents get to medical appointments in Emerson’s Service Area. Transportation into Boston and transportation to other essential services will be a secondary focus.	Outcome Goal	Year 1 of 1
Emerson staff, with input from others, will conduct a gap analysis to identify current transportation options available, lessons learned, strengths, gaps in transportation, etc.	Partially complete; It was determined Emerson didn't need to conduct its own analysis, but could utilize community data for study purposes. Emerson obtained data from survey completed by Community Compact Cabinet Making the Connection Program: Community Survey of Unmet Transportation Needs: Final Results. The group gathered information on existing transportation options to create resource guide.	Process Goal	Year 1 of 1
Utilize the Transportation Work Group, to define Emerson’s role in supporting strategies to address top priority needs.	Partially complete; d. Compiling data and resources in our area to be able to communicate it out to the public. It was decided that created a resource guide of all available transportation options would be very helpful to the public.	Process Goal	Year 1 of 1
Increase awareness of currently available transportation options for essential services through communication between communities and organizations around transportation options and strategies.	Complete; Shared information on transportation services in area towns including Crosstown Connect; Minute Van; town transportation services; Sudbury taxi program. As a result, the towns of Acton, Concord, and Sudbury have applied for FY23 state funding to provide taxi rides to essential services. Efforts on resource guide will continue in FY23 to share more information on available services to our communities.	Outcome Goal	Year 1 of 3

**EOHHS Focus Issues**

Chronic Disease with focus on Cancer, Heart Disease, and Diabetes, Mental Illness and Mental Health,

**DoN Health Priorities**

Built Environment,

**Health Issues**

Social Determinants of Health-Access to Transportation,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Berlin, Bolton, Boxborough, Carlisle, Chelmsford, Concord, Groton, Harvard, Hudson, Lancaster, Lincoln, Littleton, Maynard, Stow, Sudbury, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** All,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** Disability Status,

**Partners:**

Partner Name and Description	Partner Website
Sudbury Transportation Committee	<a href="https://sudbury.ma.us/transportation/">https://sudbury.ma.us/transportation/</a>
Westford Council on Aging	<a href="https://westfordma.gov/593/Council-on-Aging">https://westfordma.gov/593/Council-on-Aging</a>
Maynard Council on Aging	<a href="https://www.facebook.com/MaynardCOA/">https://www.facebook.com/MaynardCOA/</a>

Acton Transportation Committee	<a href="https://www.acton-ma.gov/626/Transportation-Services">https://www.acton-ma.gov/626/Transportation-Services</a>
CrossTown Connect	<a href="https://www.crosstownconnect.org/town">https://www.crosstownconnect.org/town</a>

## Youth and Adult Mental Health

<b>Program Type</b>	Total Population or Community-Wide Interventions
<b>Program is part of a grant or funding provided to an outside organization</b>	Yes
<b>Program Description</b>	Efforts to improve youth and adult mental health include education to the community about resources and treatment. Support to community partners addressing mental health. Support for new moms/parents post-partum through support groups.
<b>Program Hashtags</b>	Community Education,
<b>Program Contact Information</b>	Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

### Program Goals:

Goal Description	Goal Status	Goal Type	Time Frame
Collaborate with and support community based organizations in their efforts to address mental health stigma and education.	Complete; Emerson provided financial support to Concord-Carlisle Community chest and staff participation in their annual celebration. Participants heard from a panel of local leaders on the Impact of the pandemic on our community. Speakers discussed lessons learned and ways to move forward beyond the pandemic.	Process Goal	Year 1 of 1
Collaborate with Marketing Department to produce educational materials addressing mental health awareness.	Complete; Emerson promoted "School Year Tips" article in Healthworks magazine delivered to 180,000 homes, email blasts to 90,000 individual emails and on our website. The article "Ways to Curb the Sunday Scaries was promoted on our website and through social media.	Process Goal	Year 1 of 3
Collaborate with Marketing Department to produce educational materials addressing mental health awareness.	Complete; Emerson recorded and promoted two podcasts addressing different aspects of mental health. A podcast on hoarding and the signs, symptoms and treatment was recorded with a community partner and promoted throughout various media channels. A mother/baby social worker recorded a podcast on Baby Blues and Post-Partum Recovery targeted new mothers and parents and ways to get support. This episode was played 31 times.	Process Goal	Year 1 of 3

<b>EOHHS Focus Issues</b>	Mental Illness and Mental Health,
<b>DoN Health Priorities</b>	Social Environment,
<b>Health Issues</b>	Health Behaviors/Mental Health-Mental Health, Maternal/Child Health-Parenting Skills,
<b>Target Populations</b>	<ul style="list-style-type: none"> <li>• <b>Regions Served:</b> Acton, Bedford, Boxborough, Carlisle, Concord, Lexington, Lincoln, Sudbury,</li> <li>• <b>Environments Served:</b> Suburban,</li> <li>• <b>Gender:</b> All,</li> <li>• <b>Age Group:</b> All,</li> <li>• <b>Race/Ethnicity:</b> All,</li> <li>• <b>Language:</b> English,</li> <li>• <b>Additional Target Population Status:</b> Not Specified</li> </ul>

### Partners:

Partner Name and Description	Partner Website
Concord-Carlisle Community Chest	<a href="https://www.cccommunitychest.org/">https://www.cccommunitychest.org/</a>

**Youth Risk Behavior Survey****Program Type**

Infrastructure to Support CB Collaboration

**Program is part of a grant or funding provided to an outside organization**

No

**Program Description**

Bi-annual survey of students in grades 6,8,9,10,11 and 12 in Bedford, Concord-Carlisle, Groton-Dunstable, Ayer-Shirley, Harvard, Littleton, Maynard, Acton-Boxborough, Stow, Bolton and Lancaster. The Youth Risk Behavior Survey aims to understand the behaviors of students in our communities, and provide educators with reliable data. The data is used to assist in the ongoing development of health education curriculum and programs in our communities. Efforts in FY22 included planning survey with school representatives, implementing survey to students and communicating the results to schools and the public.

**Program Hashtags**

Research,

**Program Contact Information**

Kelsey Magnuson, 978-287-1193, 310 Baker Ave. Concord, MA 01742

**Program Goals:**

Goal Description	Goal Status	Goal Type	Time Frame
Partner with Market Street Research to engage schools, write 2022 YRBS survey and analyze data.	Complete; Collaboratively three planning meetings were held to review previous surveys and write 2022 survey.	Process Goal	Year 1 of 3
Survey students in 6th, 8th, 9-12th grade to understand social, academic and lifestyle behaviors.	Complete; almost 8,000 students were surveyed completely online. 77% of students participated.	Outcome Goal	Year 2 of 2
Analyze YRBS data in order to provide feedback to schools and the community on changes in youth behavior.	Complete; in partnership with Market Street Research data was analyzed and various reports created. Each school district received a report with their individual district data and the aggregate reports.	Outcome Goal	Year 1 of 3

**EOHHS Focus Issues**

Mental Illness and Mental Health,

**DoN Health Priorities**

Social Environment, Violence,

**Health Issues**

Health Behaviors/Mental Health-Depression, Health Behaviors/Mental Health-Mental Health, Health Behaviors/Mental Health-Responsible Sexual Behavior, Health Behaviors/Mental Health-Stress Management, Social Determinants of Health-Access to Healthy Food, Substance Addiction-Alcohol Use, Substance Addiction-Smoking/Tobacco Use,

**Target Populations**

- **Regions Served:** Acton, Ayer, Bedford, Bolton, Boxborough, Carlisle, Concord, Dunstable, Groton, Harvard, Lancaster, Littleton, Maynard, Shirley, Stow, Westford,
- **Environments Served:** Suburban,
- **Gender:** All,
- **Age Group:** Children, Teenagers,
- **Race/Ethnicity:** All,
- **Language:** English,
- **Additional Target Population Status:** LGBT Status,

**Partners:**

Partner Name and Description	Partner Website
Acton-Boxborough Public Schools	<a href="https://www.abschools.org/">https://www.abschools.org/</a>
Concord-Carlisle School District	<a href="https://www.concordps.org/">https://www.concordps.org/</a>
GrotonDunstable School District	<a href="http://www.gdrsd.org/">http://www.gdrsd.org/</a>
Harvard Public Schools	<a href="http://www.gdrsd.org/">http://www.gdrsd.org/</a>
Littleton Public Schools	<a href="https://littletonpublicschools.net/">https://littletonpublicschools.net/</a>

Maynard Public Schools	<a href="https://www.maynard.k12.ma.us/">https://www.maynard.k12.ma.us/</a>
Nashoba Regional School District	<a href="https://www.nrsd.net/">https://www.nrsd.net/</a>
Ayer-Shirley School District	<a href="https://www.asrsd.org/">https://www.asrsd.org/</a>
Carlisle Public Schools	<a href="https://www.carlisle.k12.ma.us/">https://www.carlisle.k12.ma.us/</a>
Bedford Public Schools	<a href="https://www.bedfordps.org/">https://www.bedfordps.org/</a>

## Expenditures

**Total CB Program Expenditure \$406,169.60**

<b>CB Expenditures by Program Type</b>	<b>Total Amount</b>	<b>Subtotal Provided to Outside Organizations (Grant/Other Funding)</b>
Direct Clinical Services	\$16,965.90	Not Specified
Community-Clinical Linkages	\$9,377.18	Not Specified
Total Population or Community-Wide Interventions	\$151,580.18	Not Specified
Access/Coverage Supports	\$127,541.99	Not Specified
Infrastructure to Support CB Collaborations Across Institutions	\$100,704.35	Not Specified

<b>CB Expenditures by Health Need</b>	<b>Total Amount</b>
Chronic Disease with a Focus on Cancer, Heart Disease, and Diabetes	\$27,935.29
Mental Health/Mental Illness	\$139,960.80
Housing/Homelessness	\$8,728.48
Substance Use	Not Specified
Additional Health Needs Identified by the Community	\$229,545.03

Other Leveraged Resources Not Specified

<b>Net Charity Care Expenditures</b>	<b>Total Amount</b>
HSN Assessment	\$1,410,086.00
HSN Denied Claims	\$0.00
Free/Discount Care	\$517,630.00
Total Net Charity Care	\$1,927,716.00

**Total CB Expenditures:** \$2,333,885.60

<b>Additional Information</b>	<b>Total Amount</b>
<b>Net Patient Service Revenue:</b>	\$315,138,632.00
<b>CB Expenditure as Percentage of Net Patient Services Revenue:</b>	0.74%
<b>Approved CB Program Budget for FY2023:</b>	Not Specified

(\*Excluding expenditures that cannot be projected at the time of the report.)

**Comments (Optional):** Not Specified

## Optional Information

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**Hospital Publication Describing  
CB Initiatives:** [Download/View Report](#)

**Bad Debt:** \$7,973,273.00

**Bad Debt Certification:** Certified

**Optional Supplement:** Not Specified